

INVESTOR RELATIONS 2026

THE LEADING COMPANY OF SUPER ENGINEERING PLASTICS

Investor Presentation of UNITEKNO Co.,Ltd.



Disclaimer

This information is prepared for the purpose of providing information to stakeholders in relation to the Investor Relations Event of UNITEKNO Co., Ltd. (hereinafter referred to as the "Company"), and the unauthorized use and redistribution of this material is strictly prohibited.

With respect to the information contained in this material, the Company has not gone through an independent certification process and does not provide any statements or guarantees regarding the fairness, accuracy, or completeness of the information or opinions contained in this material.

In particular, please note that the data are consolidated business performance prepared in accordance with K-IFRS, and some of the data presented are subject to change depending on the results of future audits.

In addition, this material includes projections related to the Company and its consolidated companies' plans and goals by business sector. This is "forecast information" about the future, which may change due to risks or other uncertain factors that may affect actual performance. The Company cannot implicitly or explicitly guarantee the accuracy of the information contained in this material, nor may it be considered a commitment or representation regarding the future.

Therefore, we inform you that this material cannot be used as legal evidence for investors' investment results, and that the Company does not assume any responsibility for the investment results generated based on the information provided in this material. In addition, this material is based on the facts as of the date of preparation, and the Company does not assume responsibility for any new information or updates to future events.

'Best Quality, Customer Delight'



TABLE OF CONTENTS

UNITeKNO

Chapter 1. UniTekno — Korea's No.1 Engineering Plastics Injection Molder

Chapter 2. Growth Strategy

Chapter 3. Plan to Strengthen Shareholder Return Policy

Appendix

UNITEKNO

CHAPTER 1

UniTekno, Korea's No.1 Engineering Plastics Injection Molder

- 01. Corporate Identity
- 02. Engineering Plastics—A Must-Have Material
for Electrification & Advanced Industries
- 03. UniTekno's No.1 EP Injection Molding Capability
- 04. Engineering Plastics Injection Value Chain
- 05. Business Overview
- 06. UniTekno's Challenges & Growth
- 07. Korea's Largest CAPA



01. Corporate Identity

Possesses Korea's leading engineering-plastics injection-molding core technology and know-how.

50-year heritage

Proven injection-molding expertise

Korea's first

To operate precision, large-tonnage
all-electric injection-molding machines

Korea's largest

Lineup of automated
injection-molding facilities

ICE components

Hybrid components

EV components



UniTekno



ESS

Shipbuilding

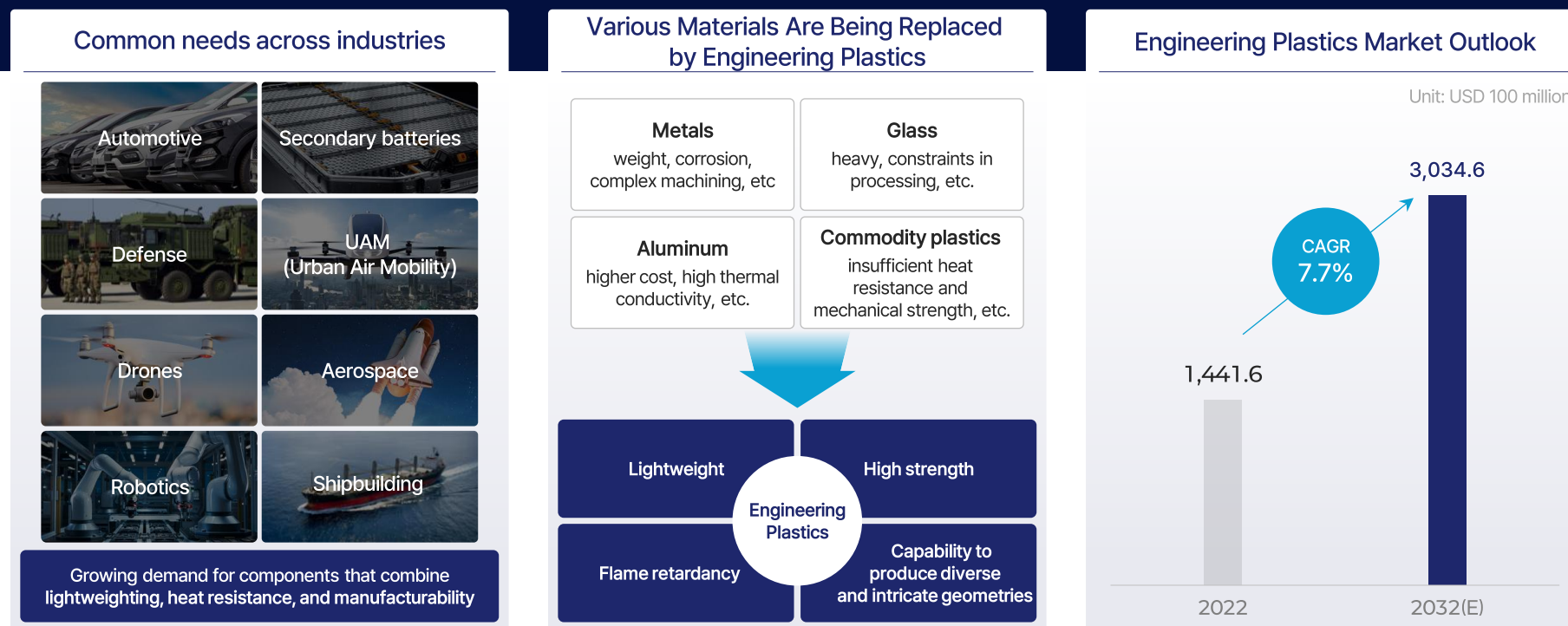
Robotics

...

02. A must-have material for the era of electrification and advanced industries : Engineering plastics

A substitute material that meets diverse industry needs : **Engineering plastics**

Engineering Plastics — The Next-Generation Material Gaining Momentum

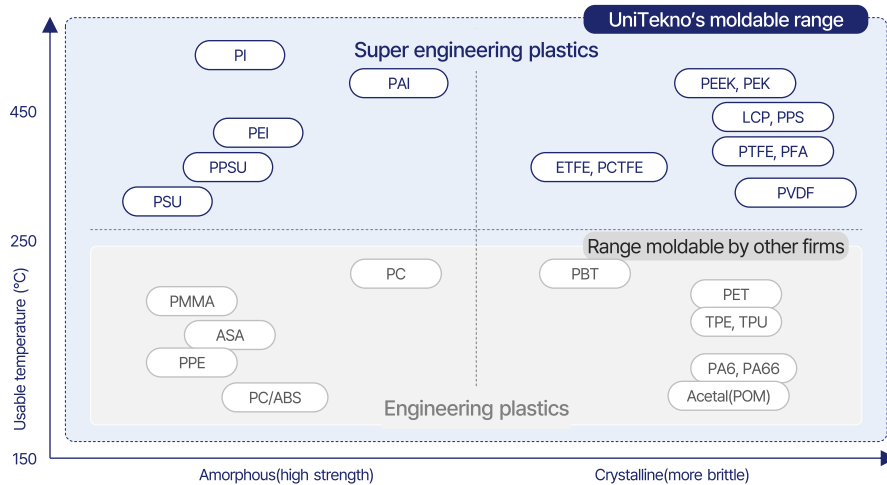


The importance of engineering plastics—a high-performance, lightweight material replacing metals, glass, and commodity plastics—is on the rise

03. UniTekno's No.1 EP Injection Molding Capability

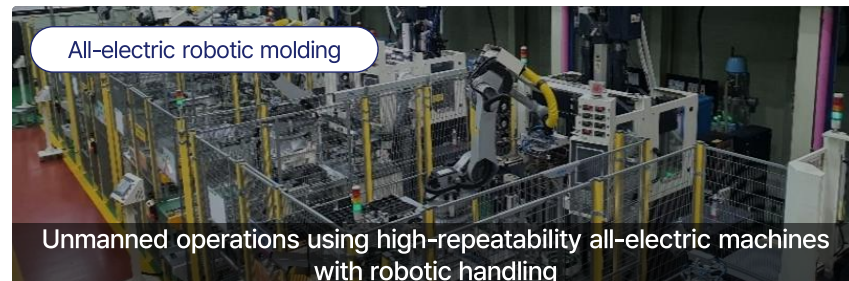
Korea's leading engineering-plastics injection-molding technology and the nation's largest automated molding facilities

High-performance engineering-plastics molding requires deep process know-how

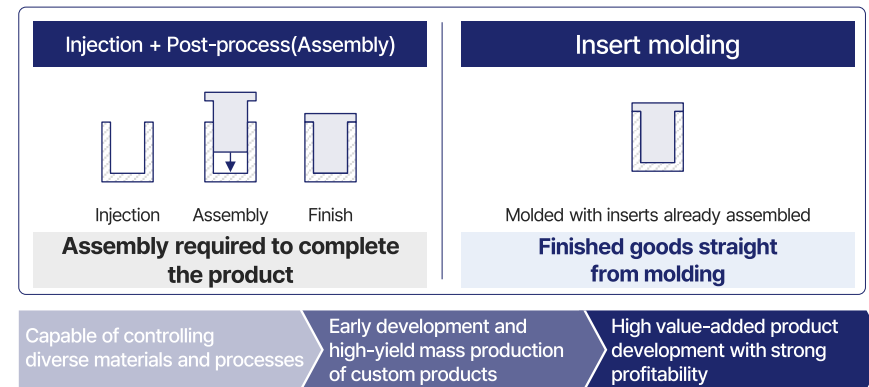


Source: IAPD(International Association of Plastics Distribution), Company data

Cost reduction via Korea's best customized automation



Advanced processing enables development and production of high value-added products



Largest capacity in Korea to meet customer volume ramps

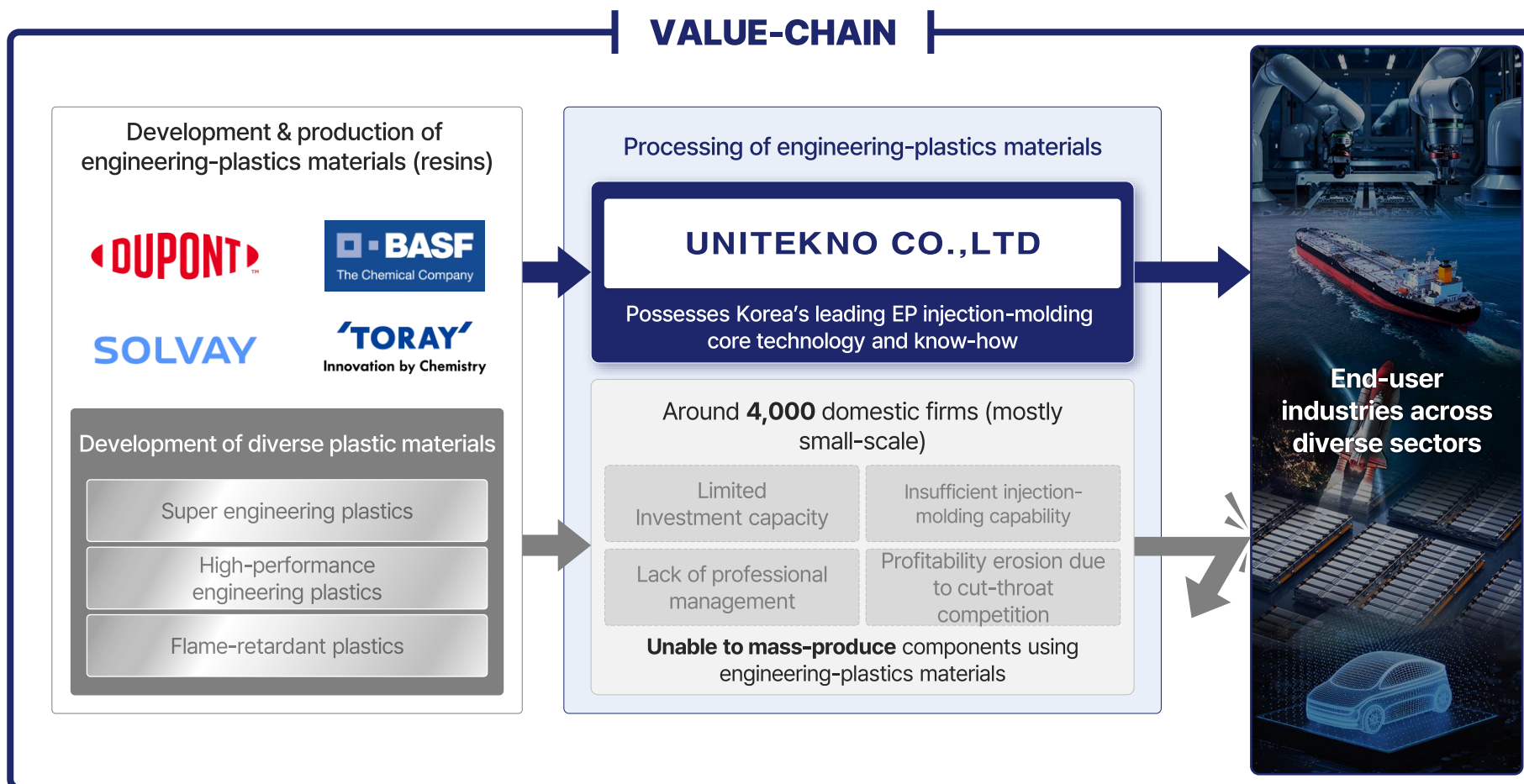
Type	Mode	Tonnage	Busan	Asan	Weihai	Jiangsu	Mexico
Horizontal	Hydraulic	50		1			
		75~80	2	1	2		
		120~150		1	2		
		160~180	1	8	1		
		200~220	1	3	2		
		280~350			4		
	All-electric	50~100	12			3	1
		130~180	6	2		4	
		220~250	6	3			
		280	5			2	2
Vertical	Hydraulic	35		1	1		
		75~90	4	1	10	1	
		100~120	17	8	3	5	
		150~350	11			3	
	All-electric	150~200	1				
		Total	75	29	25	18	3

Equipped with Korea's first and largest 850-ton all-electric injection-molding machine.

Source: Company data

04. Engineering Plastics Injection Value Chain

Lack of domestic players with engineering-plastics injection-molding capability that truly meets end-customer needs



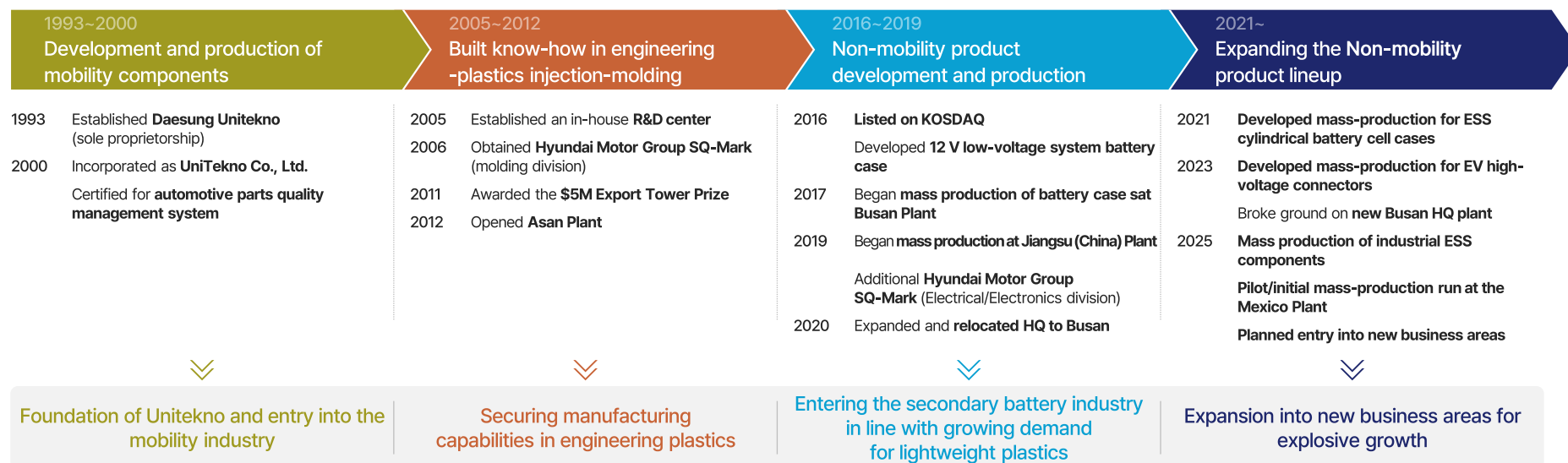
05. Business Overview

Diverse product portfolio and customers

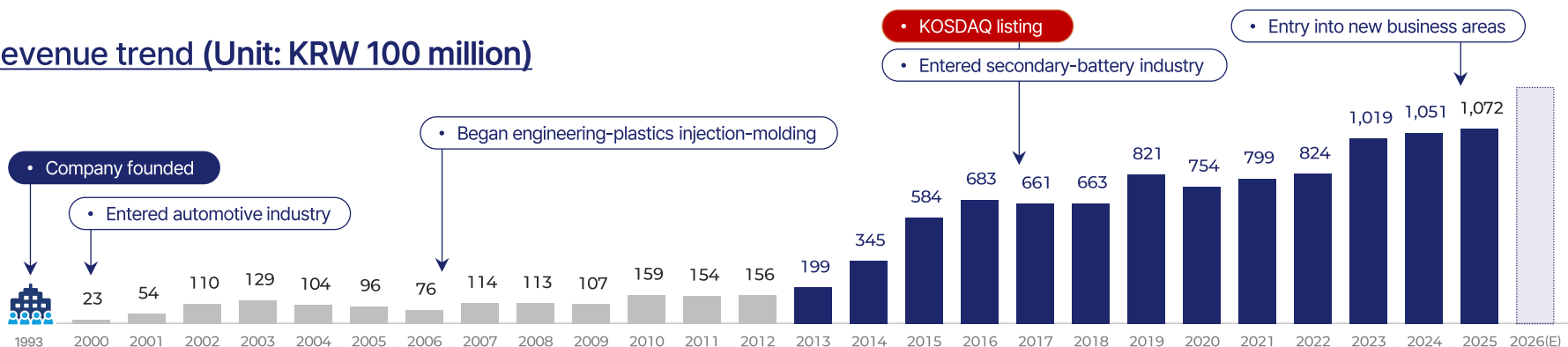
	Mobility			Non-mobility	
	Engine & motor parts	Hybrid / PHEV	EV / Battery components	Residential ESS	Industrial ESS
Key Products	 Shift-by-wire and engine/motor components	 Theta 2.0 / 2.4 L engines Kappa 1.0L NA / TCI & 1.25L engines Nu 1.8 / 2.0 L engines	 12 V battery cell-case components	 CELL HOLDER	 BUSBAR HSG SUB ASSY
Key Direct Customers	 LG Innotek  SAMHYUN  SNT Motiv  UNICK			  ASETEC  EV Korea	
End Markets	    TOYOTA  HONDA  HYUNDAI   RIVIAN  				

06. UniTekno's Challenges & Growth

Sustained revenue growth via proactive product development and entry into diverse markets



Revenue trend (Unit: KRW 100 million)



Source: Company data (consolidated; 2025E, 2026E)

07. Korea's Largest CAPA

Secured CAPA of KRW 190 Billion through Proactive CAPA Investment,
Expandable up to KRW 500 Billion → Korea's Largest CAPA



CHAPTER 2

Growth Strategy

- 01. Growth Roadmap
- 02. Mobility Growth Plan (1), (2),(3)
- 03. Non-mobility Growth Plan (1), (2)
- 04. Expansion into Physical AI Business (1), (2), (3), (4)



01. Growth Roadmap

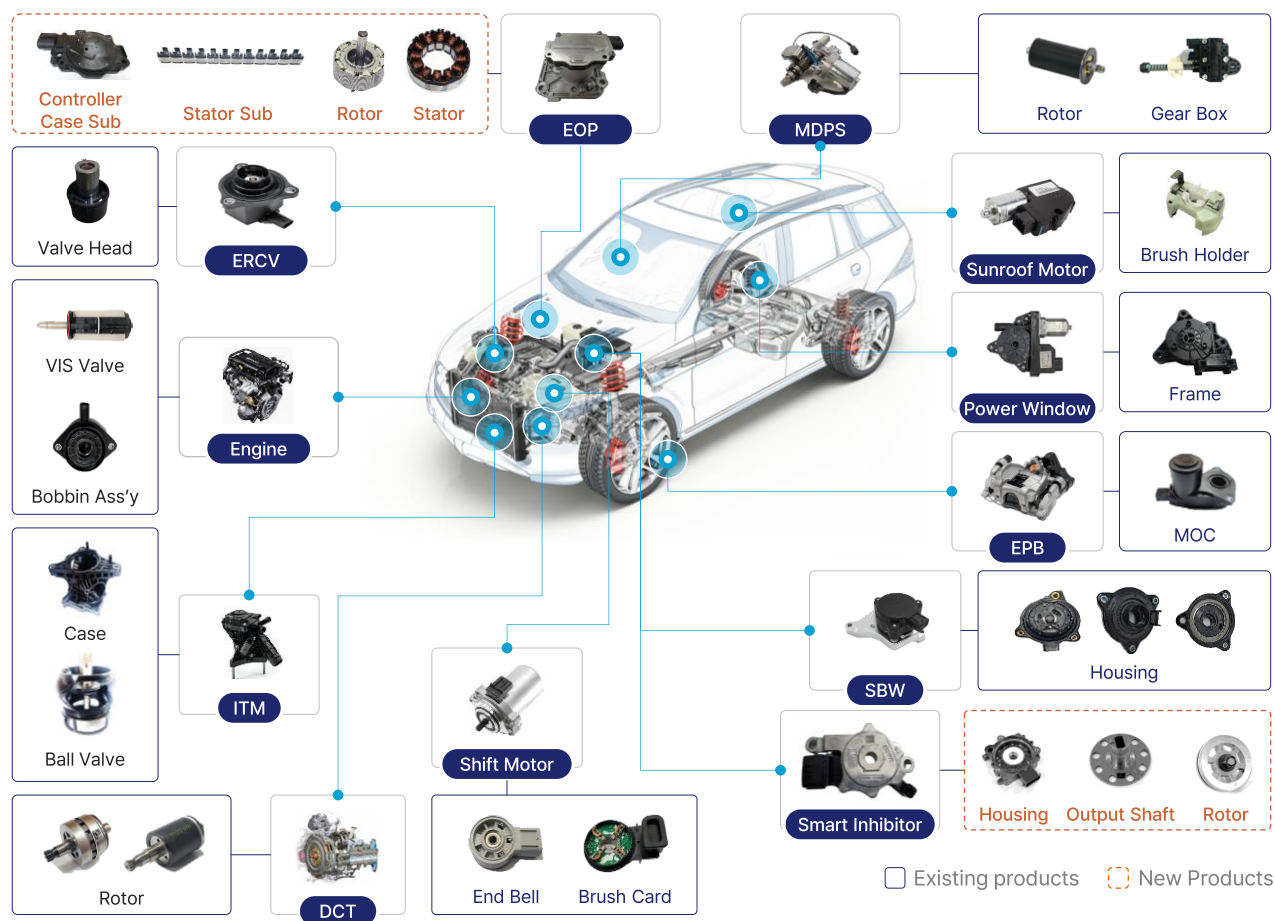
Expanding mobility and non-mobility business domains, underpinned by core technologies and capabilities



02. Mobility Growth Plan (1)

Continuing to expand our product lineup as automotive parts steadily shift to engineering plastics

UniTekno automotive components lineup(excluding battery parts)



Tier-1 Vendors	OEMs
SAMHYUN	TOYOTA
Kamtec	HONDA
KEYANG ELECTRIC MACHINERY	VW
DY	HYUNDAI
GMB Your success is our Future.	KIA
LG Innotek	gm
LS EV Korea	STELLANTIS
BURADA WARNER	RENAULT NISSAN MITSUBISHI
MAHLE	
SNT Motiv	
UNICK	
C&M C&M Incorporated	

02. Mobility Growth Plan (2)

Ongoing expansion of battery-component lineup within Mobility



Components for
12 V low-voltage
secondary-battery systems
for ICE vehicles

Module components for
traction-battery systems
in hybrids and EVs



FRT Housing



RR Housing



Cover



Cell Holder



Busbar Assy



Holder Busbar



Busbar



End Support

New products



Busbar Frame
Assy Front



Busbar Frame
Assy Rear

Cell makers

SAMSUNG SDI

SEBANG
SEBANG LITHIUM BATTERY

OEMs

HYUNDAI

KIA

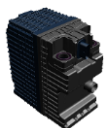
VW

RIVIAN

2016 ~ 2017 Developed and supplied battery-case products
for ICE and early EVs

Developed 12 V
low-voltage system
battery case

Assembly eliminated
via laser welding.



Supplied to Samsung SDI

Developed battery
module case

Eliminated assembly
steps for the case and
busbar via laser welding



Supplied to Samsung SDI

2019~ Completed development
of products proactively addressing future markets

Cylindrical cells
Module Less Pack Type

Cells can be mounted
directly on a single pack
(Cell-to-Pack compatible)



Higher energy
density

Cost reduction by
eliminating parts

Prismatic cells
Module Less Pack Type

Cells can be mounted
directly on a single pack
(Cell-to-Pack compatible)



Higher energy
density

Cost reduction by
eliminating parts

02. Mobility Growth Plan (3)

Improving profitability through operational efficiency strategies in the Mobility business

Cost reduction and quality improvement through operational efficiency



One-stop turnkey component order/award model

One-stop concurrent development
(design-tooling-injection-assembly)
→ minimize communication overhead and lead time

Tooling/process optimization
+ **advanced quality (APQP/PPAP)**
→ stabilize early-stage quality

Global manufacturing network
(Busan, China, Mexico)
→ local production, dual sourcing, and risk diversification



Smart-factory build-out and advanced equipment expansion

End-to-end real-time visibility & schedule optimization
→ shorter lead times

Sensor-driven statistical process control
→ inline QC lowers defect rates and stabilizes ramp-up quality

Robots/AMR, automated insert molding, auto mold-changeovers
→ unmanned setup & logistics to raise throughput and ensure on-time delivery

Participating in a government-funded automation-robot demonstration project



Product-portfolio redesign

Expand post-processing/assembly for selected molded parts
→ improve SKU-level margins

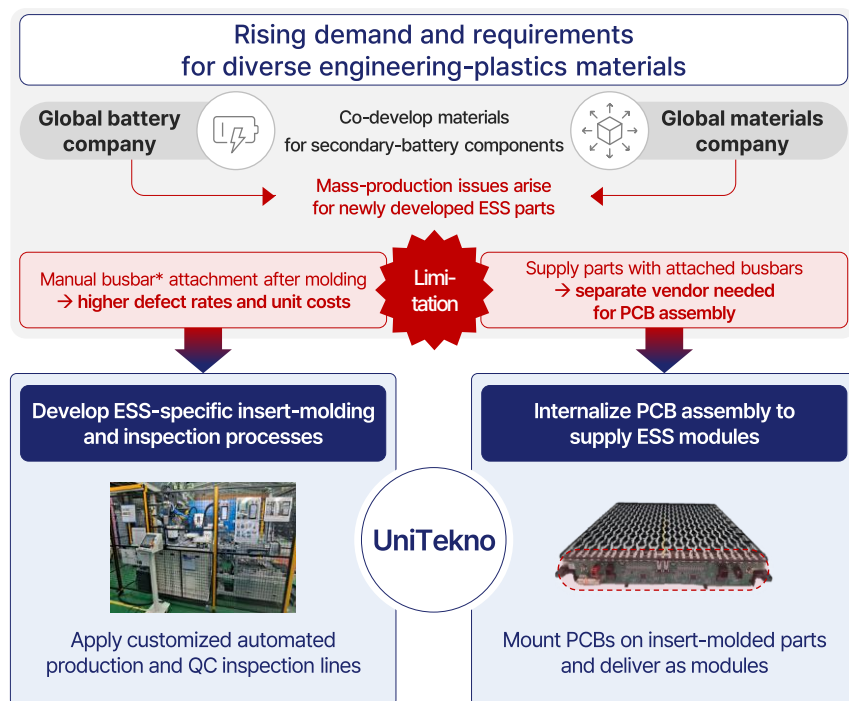
Develop with common designs, tooling (molds), and parts (modular/platform approach)
→ faster time-to-market, lower cost

Expand into additional industries (Non-mobility)
→ diversify revenue mix and mitigate cycle

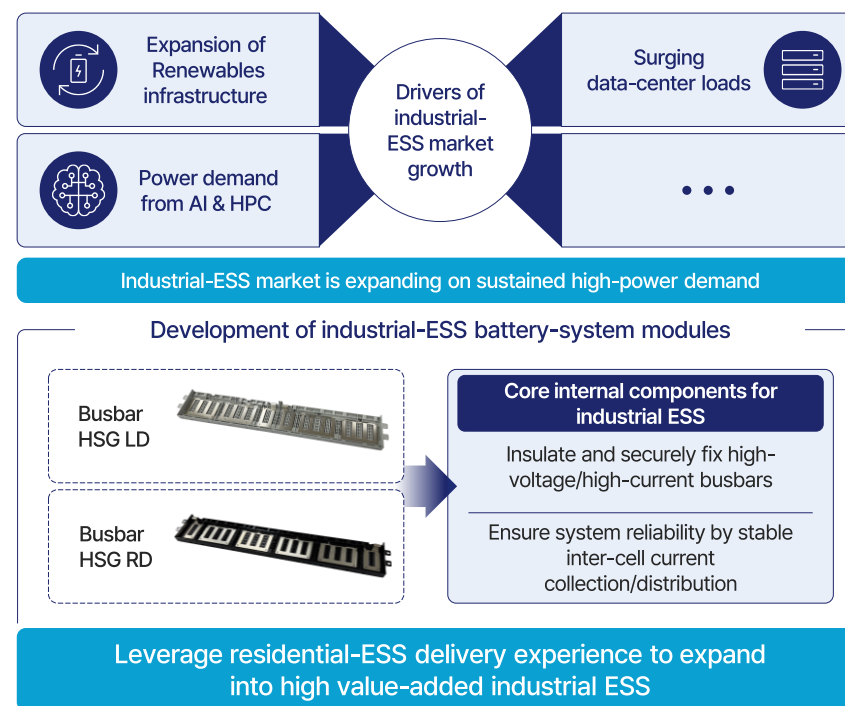
03. Non-mobility Growth Plan (1)

Expanding target markets by entering the industrial ESS segment, leveraging our residential-ESS delivery experience

Entry into the residential ESS market driven by material-substitution demand



Expansion into the industrial ESS market



*Busbar: A bar-shaped conductor used for high-current delivery and power distribution in electrical equipment or battery modules/packs, typically made of copper or aluminum.
Source: Company data

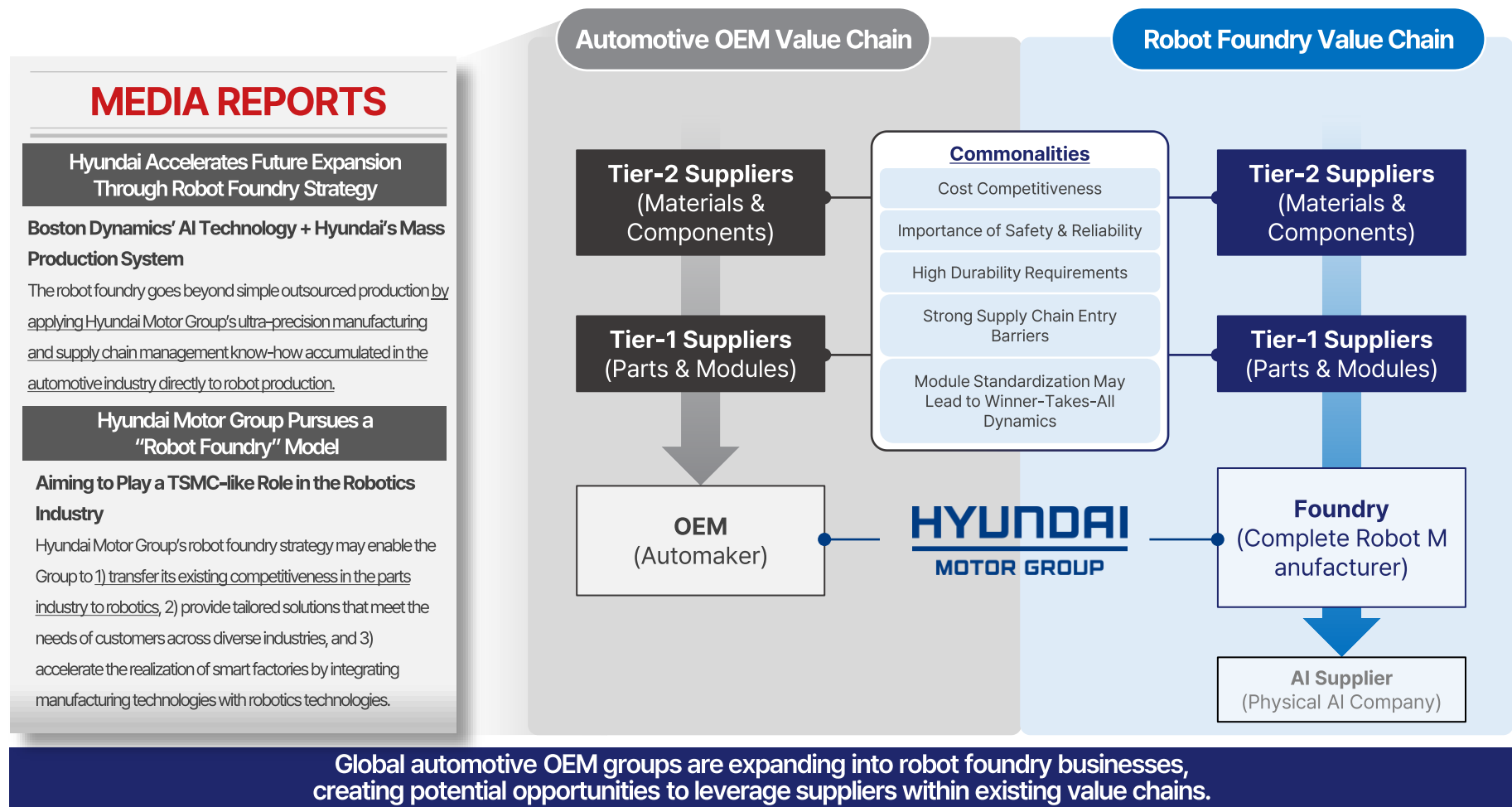
03. Non-mobility Growth Plan (2)

Entering new markets by replacing legacy materials with engineering plastics



04. Expansion into Physical AI Business (1) Emergence of the Robot Foundry

Hyundai Motor Group Presents the Concept of a Robot Foundry (Physical AI Foundry)



04. Expansion into Physical AI Business (2) Core Capabilities and Expansion Strategy

Securing Mass-Production Competitiveness Through Existing Business Capabilities

UNITEKNO's Core Capabilities Aligned with Robot Foundry Requirements



Physical AI Business Expansion Strategy

A New Leap Forward as a Robotics Parts Supplier

- Transferring proven mass-production capabilities, cost competitiveness and quality capabilities from the automotive industry to the robotics industry

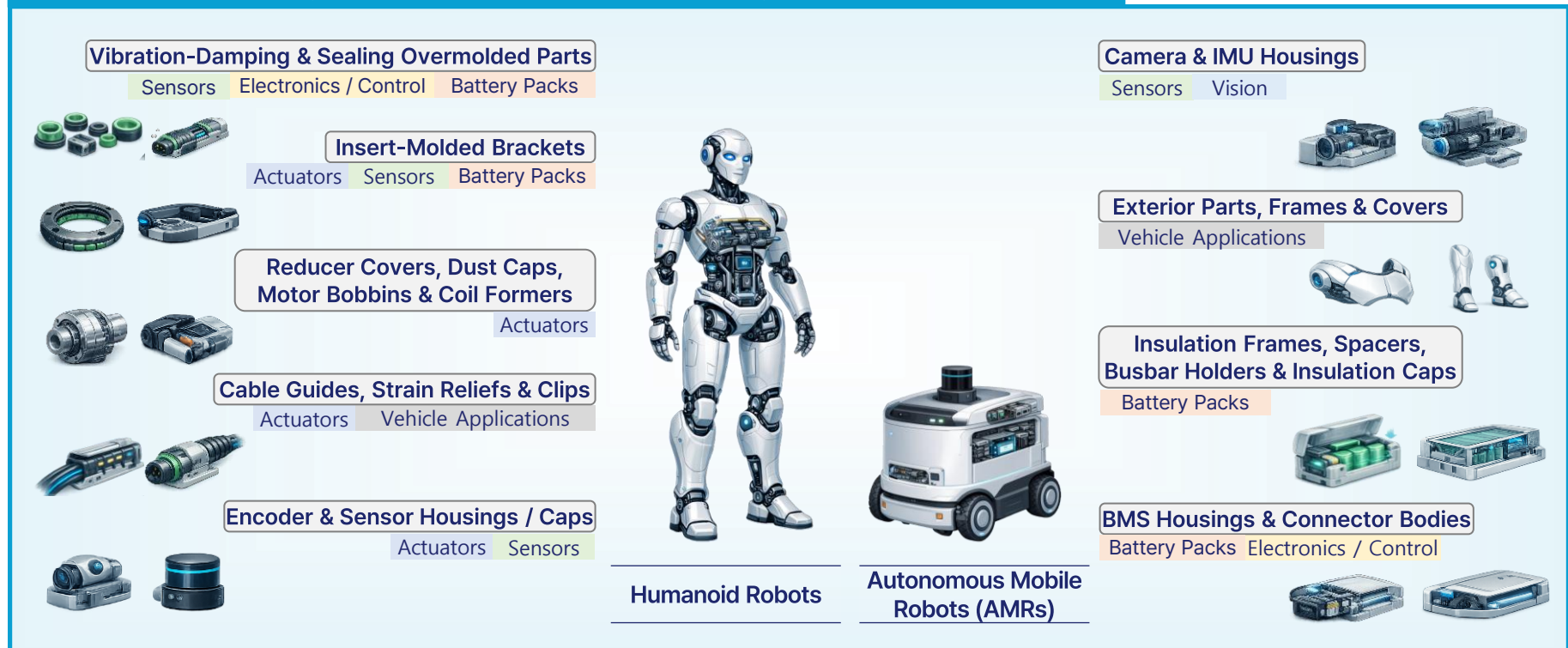
Securing Mass-Production Standards Through the Development of Robot-Specific Parts

- Engineering plastic injection molding technology can be widely applied across product categories → Building a leading position through standardized technologies

04. Expansion into Physical AI Business (3) Examples of EP Injection-Molded Physical AI Parts

Scalability of EP Injection Molding Technology Applicable Across All Areas of Robotics

Examples of EP Injection-Molded Parts for Physical AI Applications



Engineering plastic injection molding offers broad applicability across diverse Physical AI modules.

04. Expansion into Physical AI Business (4) Mid- to Long-Term Growth Roadmap for Physical AI

Targeting Registration as an Approved Supplier for Robot Foundries by 2030
Through the Phased Advancement of Accumulated Manufacturing Capabilities

Progress and Expansion Plan for the Physical AI Business

2017–2025: Foundation Building

- Jul. 2017 NMC established with investment from related parties of UNITEKNO
- 2025
NMC began supplying drive motors for AMRs and reducers for AI-following robots
Completed development of actuators for AMRs
Completed development of motors for AI-powered drones
Completed development of drivetrain components for multipurpose tactical vehicles

2025–2026: Full-Scale Investment in Physical AI

- Oct. 2025 UNITEKNO opened a Physical AI Mass-Production Technology Research Center
- Mar. 2026 UNITEKNO added Physical AI-related business purposes to its corporate objectives
- Apr. 2026 Began supplying actuator samples for AMRs



By 2030(E): Targeting Registration as a Robot Foundry Vendor

- 2026–2029(E)
: Conduct R&D on engineering plastic mass-production technologies, establish internal standards, and evaluate component samples
- From 2028(E)
: Targeting mass production of actuator components for AMRs
- From 2030(E)
: Targeting entry into robot foundry supply chains led by established automakers



Humanoid Robots

Wearable Robots

Autonomous Mobile Robots (AMRs)

Autonomous Mobile Manipulator Robots (AMMRs)

Quadruped Robots

AI Drones

Engineering Plastic Parts Scalable Across Diverse Functions and Form Factors

Source: Company Data

CHAPTER 3

Plan to Strengthen Shareholder Return Policy

- 01. Current Status Analysis (1), (2)
- 02. Setting goals
- 03. Growth Potential and Profitability Planning (1), (2)
- 04. Shareholder Value Enhancement Plan (1), (2)
- 05. ESG management

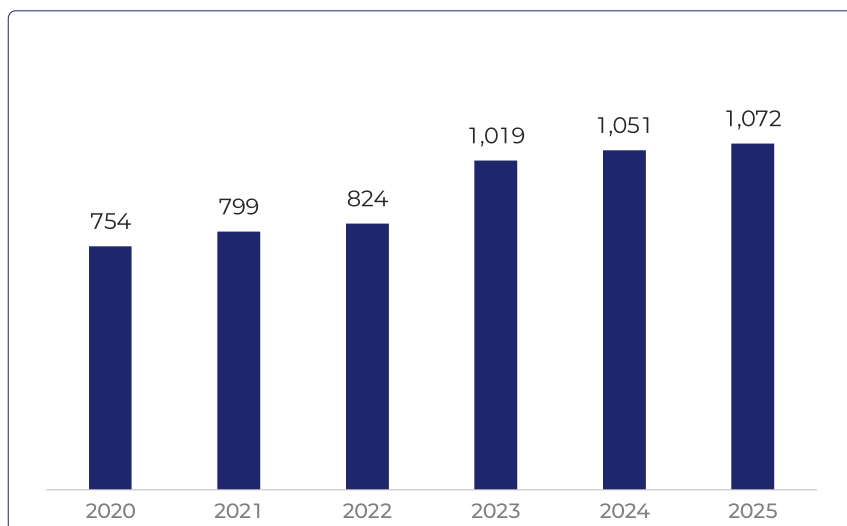


01. Current Status Analysis (1) Growth Potential and Profitability

Sales is growing steadily, but the operating income has decreased due to **large-scale upfront investment** - it is necessary to relieve the burden of fixed costs

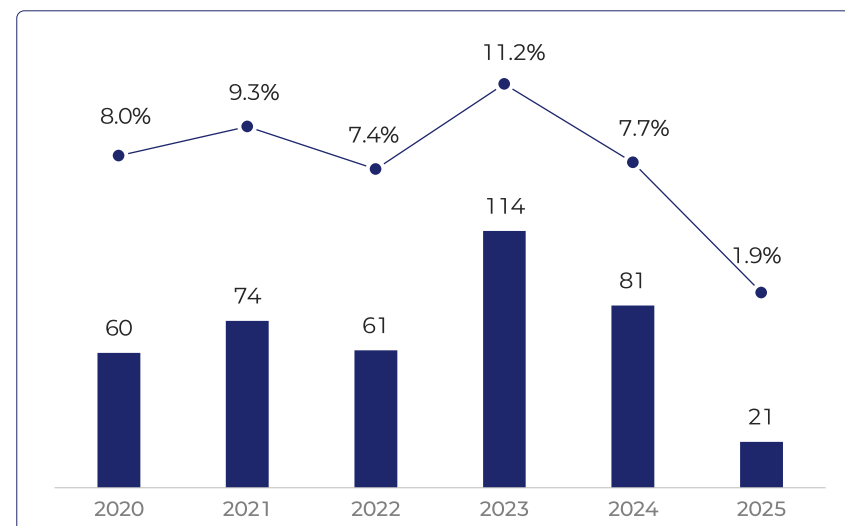
Sales

Unit: KRW 100 million



Operating income(rate)

Unit: KRW 100 million, %



Current Status Analysis

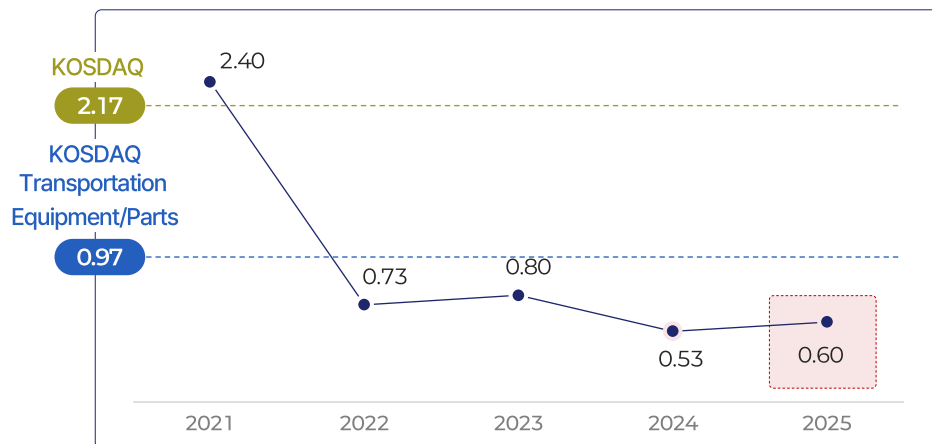
- 1 Demonstrated solid revenue growth in line with the growth of eco-friendly vehicles such as electric vehicles and hybrids over the past five years
 - 2 Consolidated sales exceeded KRW 100 billion in 2023, and annual sales in 2026 are also expected to continue to grow
 - 3 The profit margin has decreased since 2023 due to the increased burden of fixed costs from large-scale upfront investment for business expansion (expansion of Busan Plant 2 and the Mexico Plant)
- ➡ Need to improve profitability through increased production capacity (CAPA) and process automation driven by continuous sales expansion

01. Current Status Analysis (2) Market Evaluation Indicators (PBR, ROE)

Recorded **low PBR and ROE** compared with industry average returns and shareholders' required return – Need for key market growth plans and new business expansion

PBR

단위: 배

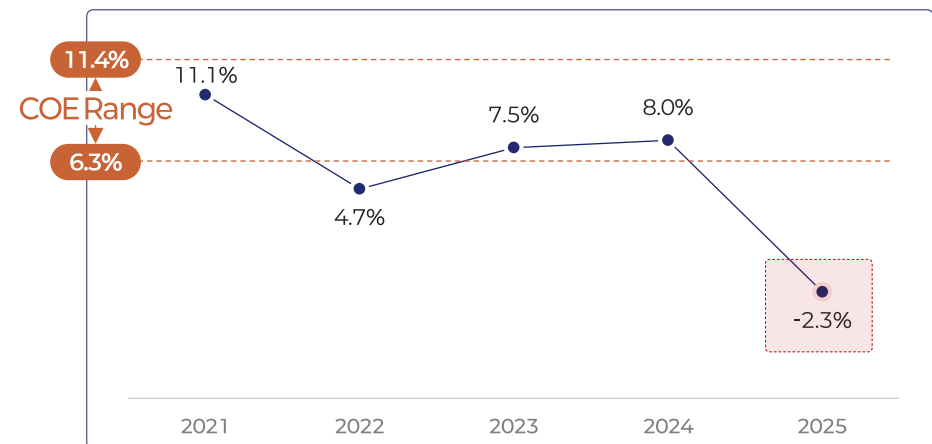


Source: Quantiwise, Korea Exchange (Unit: multiples)

Note: PBR = year-end closing price ÷ year-end net assets (controlling interest)

PBR for KOSDAQ and KOSDAQ transportation equipment & parts as of June 30, 2025

ROE



Source: FN Guide

Note: 2Q25 is based on the total of the last four quarters

COE = Risk-free interest rate (three-year average of government bonds)
+ beta (52-week daily) x market risk premium (6%)

Current Status Analysis

- 1 Recently recorded lower PBR than KOSDAQ and KOSDAQ transportation equipment & parts
 - 2 ROE has been on a downward trend since 2020 and, from 2Q25, fell below the minimum range of shareholders' required return (CoE)
 - 3 This is due to slowing growth in our key end-user, the mobility market, and increased uncertainty regarding the performance of Tier-2 parts suppliers due to U.S. tariff policy
- ➡➡ Need to develop a growth plan in the mobility market and expand business into new non-mobility markets such as ESS

02. Setting goals

Advanced / Comprehensive Engineering Plastics Manufacturer

Establishment of mid-to long-term (-2030) corporate value enhancement targets

Sales and profit growth

Achieve sales of KRW 200 billion by 2030

Stabilize operating income at 7% or higher from 2027

Enhancing Shareholder Value and Strengthening Communication

Implementation of a differential dividend policy
under which the largest shareholder(s) receive KRW 0

Achieve and maintain PBR of 1x
and ROE of 10% by 2030

Operation of New Plant

Mexico Plant is in full operation
Supply Chain Expansion in North America

Seize new business opportunities

Expand non-mobility business segments
Diversify into high-tech industries such as robotics,
shipbuilding, aerospace, and defense

Expansion of shareholder return policy

Maintaining the Dividend growth trend
Implementation of interim dividend from 2026

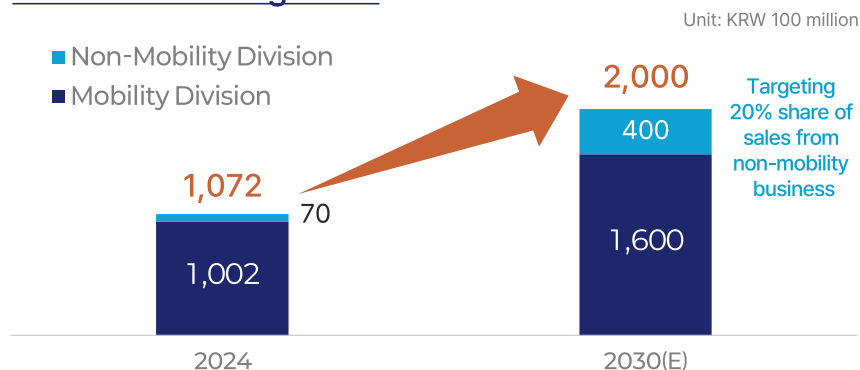
Establish regular communication systems

Regular corporate briefing sessions
twice a year and disclosure of value-up performance
inspections once a year

03. Growth Potential and Profitability Planning (1) Mid- to Long-Term Plan

Securing stable profitability through industrial diversification strategies Sales of KRW 200 billion by 2030 and a goal of achieving an operating margin of 7% or higher from 2027 onwards

Sustained sales growth



Mobility Division

Newly built Mexico Plant – Current maximum production capacity (CAPA): KRW 70 billion

- Targeting 100% utilization rate by 2030 after the start of mass production in 2026
- Can be expanded up to KRW 100 billion in production capacity (CAPA) when expanding supply chains in North America

Expansion of additional facilities at Busan Plant 2

- Possible to secure additional production capacity (CAPA) of more than KRW 130 billion in the future

Non-Mobility Division

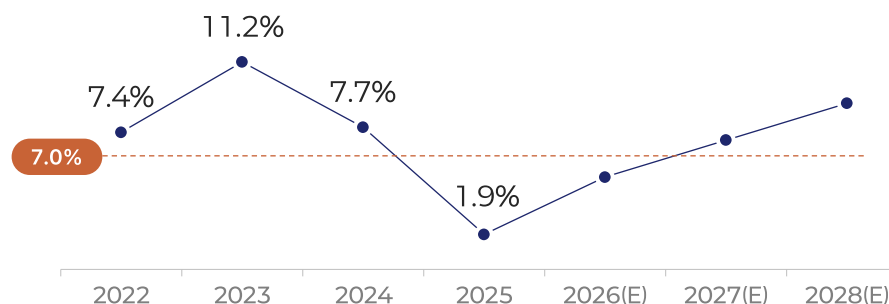
Entry into the industrial heavy electrical equipment (ESS battery cells) sector

- Secured long-term supply volume worth approximately KRW 6 billion annually (mass production starting in October 2025)
- Local production operations are underway for ESS and other injection molding divisions in the Mexico Plant

The company plans to enter advanced industries such as robotics, shipbuilding, aerospace, and defense in the future

- Currently, relevant industry partners, academia, and institutions are in contact and coordinating with potential collaboration partners

Recovery and maintenance of operating income rate of more than 7%



Profitability deterioration factors

Investment and R&D expenditures are expected to increase due to industrial diversification strategies

Increased fixed costs due to preemptive investment such as Busan Plant 2

- After the 2025–2026 operating income stabilization period, the goal is to maintain 7% or higher from 2027.

Profitability Enhancement Factors

Increased utilization rate of new investment facilities (Busan Plant 2 and Mexico Plant)

- Reduction in the per-unit burden of fixed costs such as depreciation
- Phased utilization of pre-invested idle space for production → Increase in total production capacity (CAPA)

Continuous process automation

- Improve profitability through facility automation

03. Growth Potential and Profitability Planning (2) 2026 Guidance

Revenue Guidance (Consolidated)

(Unit: KRW 100Mn)

Category	2025	2026(E)*	Growth
Revenue	1,072	1,342	+25.2%
Operating Profit	21	81	+294.3%
OPM	1.9%	6.0%	+4.1%p

Key Drivers of Performance Changes

Key Drivers of Revenue Growth

- Increased supply volume and demand for new products, driven by growth in the eco-friendly vehicle market, including HEVs and EVs
- Commencement of mass production and increased order volume for industrial ESS components
- Expected medium- to long-term benefits from growth in downstream secondary battery markets, including ESS

Key Drivers of Operating Profit Growth

- Reduced fixed-cost burden driven by revenue growth and higher production facility utilization
- Full-scale operation of major facilities established through proactive investment, including Busan Plant 2
- Absence of one-off costs incurred in the previous year, including facility relocation and mass-production stabilization expenses

Building the foundation to achieve the targets set out in the 2025 Corporate Value-up:
revenue of at least KRW 200 billion by 2030 and a stabilized operating margin of 7% or higher by 2027

* The above forecasts have been prepared based on the Company's recent operating results, market analysis and business outlook, and contain uncertain forward-looking information, including forecasts, projections and estimates.

Note) K-IFRS

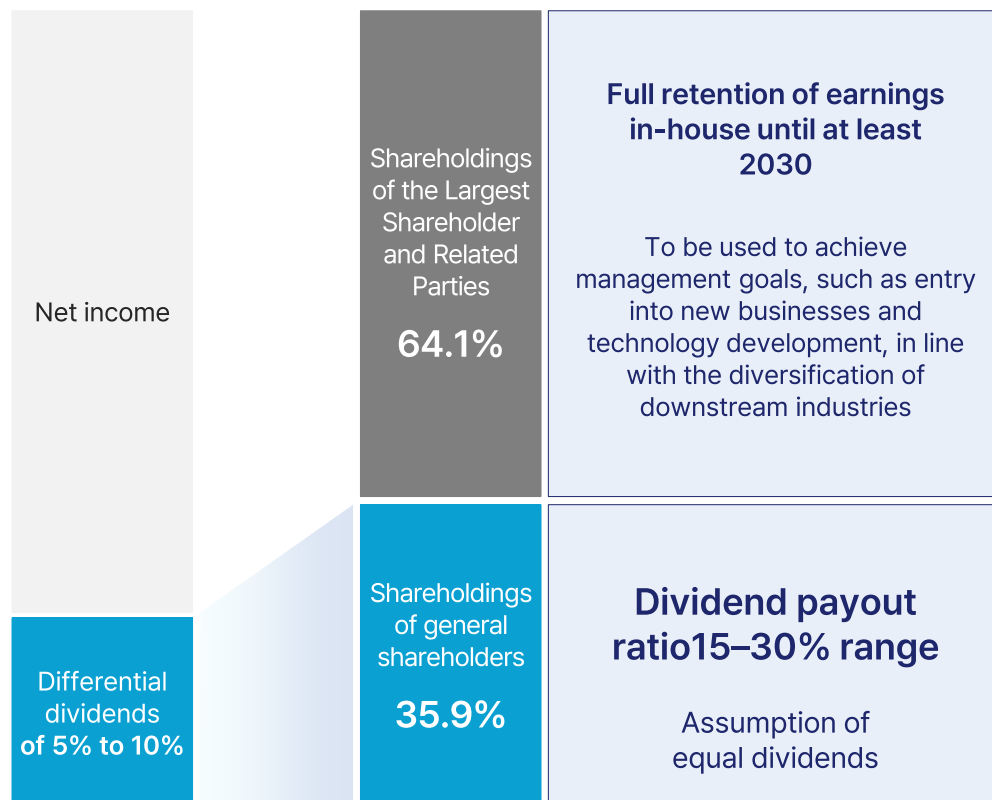
Source: Company data

04. Shareholder Value Enhancement Plan (1) Dividend Policy

Increase shareholder value through differential dividends → Dividend Growth Target



From fiscal year 2025, **implementation of a differential dividend policy under which the largest shareholder(s) receive KRW 0**
(Resolution at the Annual General Meeting of Shareholders in March 2026 and payment)



Interim dividend

Implemented from the first half of 2026

Cash flow burden from year-end dividend

Investment predictability

Dividend Growth Target

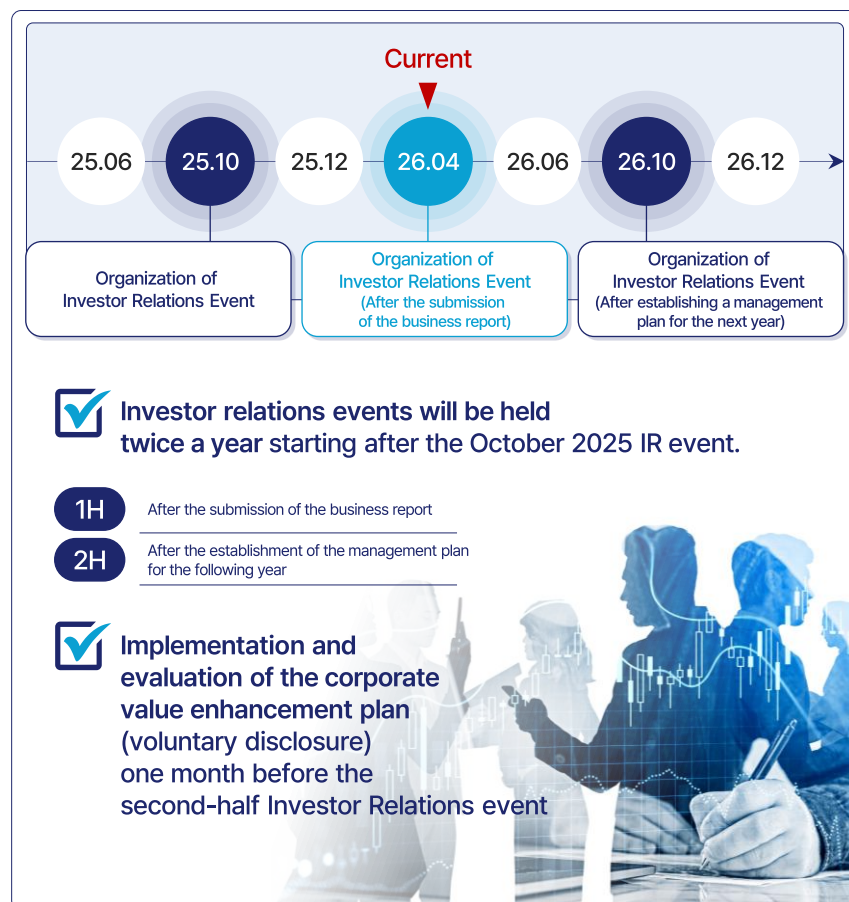
Steady increase in dividends

Securing long-term investors

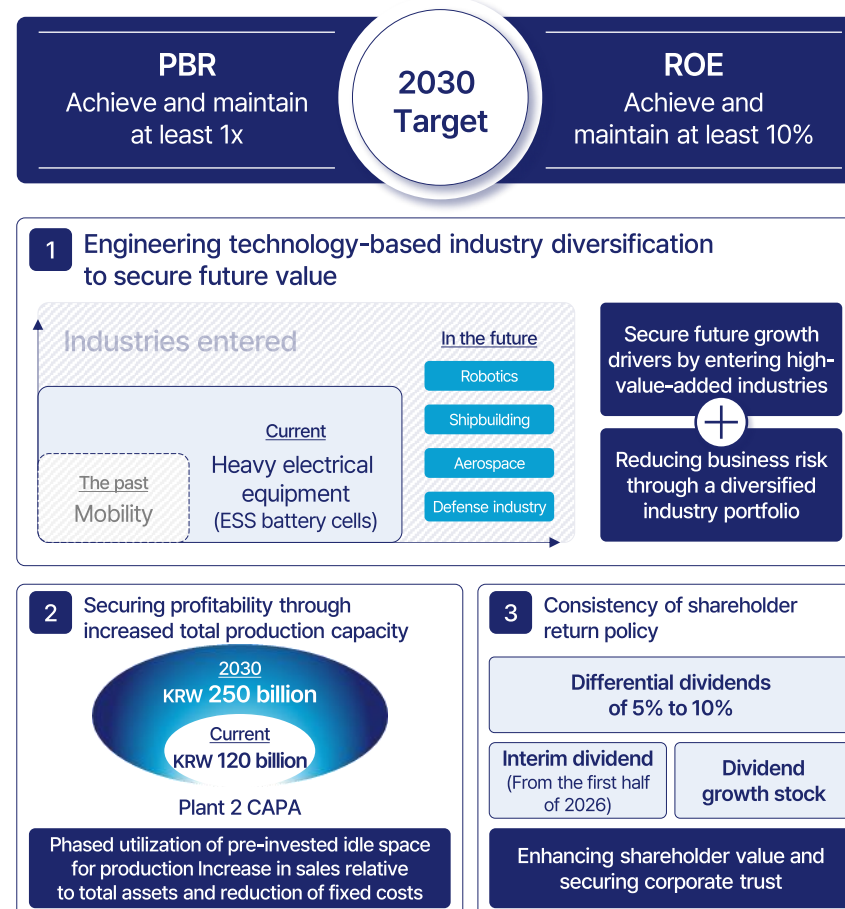
04. Shareholder Value Enhancement Plan (2) Communication and Market Valuation

Evolve into a trusted company through continuous communication and clear performance goals

Shareholder communication plan



Targets for market valuation indicators



05. ESG Management

Advancing to a sustainable-growth company through the practice of ESG management

Goal

Achieve sustainable growth through proactive ESG management

Management Philosophy :
**Uncompromising quality
and customer delight**



Eco-friendly business structure with active use of renewable energy

- As of 2025, 63.8% of revenue comes from "eco-friendly automotive electrification parts."
→ Our business structure supports customers' Scope 3 reduction targets.
- Completed a 2.3 MW rooftop/outdoor solar PV plant at Busan Plant 2.
→ The energy substitution rate averages 50~55% per month, achieving carbon reductions of 100~110tCO₂ per month
- Company-wide expansion of GHG management systems (Scopes 1+2) is planned.



Pursue mutual growth with employees, customers, and local communities

- 100% of employees are permanent staff, and the company has maintained over 25 years without any labor disputes
→ Received Busan Industrial Peace Award (2023).
- 25 customers are conducting SQ evaluation from time to time and conduct quality/environmental/ethics due diligence
- Contribute to local communities and the underprivileged—annual donations above a set amount to education, children, and disaster relief→ Received the Busan Social Contribution Citation (2022).
- Commendation from the Minister of Economy & Finance (Exemplary Taxpayer) and National Tax Service Exemplary Taxpayer commendation (2023), among others.



Announced a shareholder value enhancement plan

- Adopted the company's first-ever dividend policy.
→ Conducting differential dividends and reinvesting the full amount of dividends from the largest shareholder, etc (no cash payout; KRW0).
- Regularize IR sessions alongside semiannual earnings releases.

**Selected as an 'Outstanding Company' in the 2025 ESG Support Program
by the Korea Industrial Complex Corporation**

Appendix

- 01. Company Overview
- 02. Summary Financial Statements (Consolidated)
- 03. Summary Financial Statements (Separated)

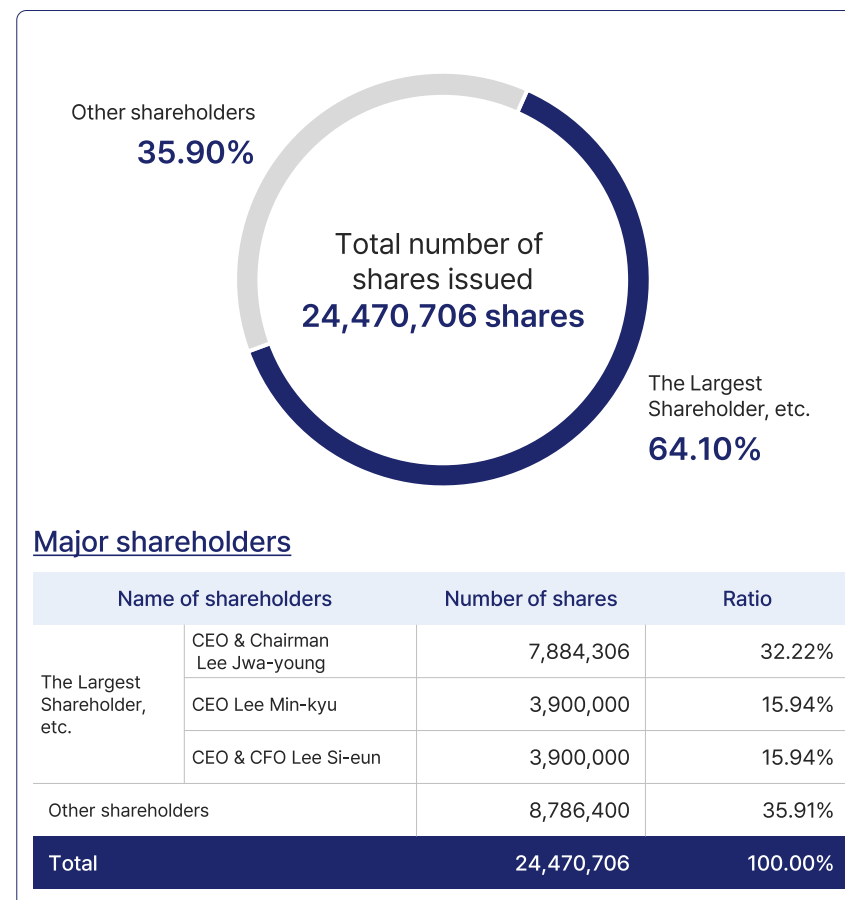


01. Company Overview

Company Overview

Company name	UNITEKNO Co., Ltd.
CEO	Lee Jwa-young, Lee Si-eun, and Lee Min-gyu
Date of establishment	June 23, 2000
KOSDAQ Listing Date	September 20, 2016
Capital stock	KRW 12.5 billion
Number of employees	341 people
Business sector	Fabrication and assembly of injection-molded plastic parts
Major Products	Automotive components such as secondary battery cell cases, automotive electronics, engines, motors, etc.
Location of head office	140 Sinsan-ro, Saha-gu, Busan (Shinpyeong-dong)
Website	www.unitekno.co.kr

Composition of Shareholders



02. Summary Financial Statements (Consolidated)

Balance Sheet

(Unit: KRW 100Mn)

Category	2024	2025	2026.1Q
Current Assets	610	596	648
Non-current Assets	1,700	1,801	1830
Total Assets	2,311	2,398	2478
Current Liabilities	665	986	1032
Non-current Liabilities	252	38	44
Total Liabilities	917	1,024	1076
Capital Stock	125	125	125
Other Paid-in Capital	145	145	145
Retained Earnings	-	-	-
Other capital components	251	263	285
Total shareholder's Equity	873	841	848

*K-IFRS Consolidated Financial Statements Standard

Income Statement

(Unit: KRW 100Mn)

Category	2024	2025	2026.1Q
Sales	1,051	1,072	284
COGS	880	944	238
Gross Profit	171	128	46
SG&A	90	108	31
Operating Income	81	21	15
Financial Income	30	(82)	-5
Other non-operating Income	4	11	2
Profit before Taxes	115	(47)	11
Income tax expense	9	(15)	2
Net Profit	106	(32)	9

*K-IFRS Consolidated Financial Statements Standard

03. Summary Financial Statements (Separated)

Balance Sheet

(Unit: KRW 100Mn)

Category	2024	2025	2026.1Q
Current Assets	454	449	484
Non-current Assets	1,803	1,886	1,903
Total Assets	2,257	2,335	2,387
Current Liabilities	682	1,006	1046
Non-current Liabilities	249	38	40
Total Liabilities	931	1,044	1,086
Capital Stock	125	125	125
Other Paid-in Capital	152	152	152
Retained Earnings	-	-	-
Other capital components	217	214	214
Total shareholder's Equity	832	800	810

*K-IFRS Separated Financial Statements Standard

Income Statement

(Unit: KRW 100Mn)

Category	2024	2025	2026.1Q
Sales	992	998	253
COGS	857	907	220
Gross Profit	135	91	32
SG&A	65	71	20
Operating Income	70	19	12
Financial Income	45	(79)	-2
Other non-operating Income	13	12	3
Profit before Taxes	127	(47)	13
Income tax expense	4	(15)	2
Net Profit	123	(32)	11

*K-IFRS Separated Financial Statements Standard